

2021/22 Revised Estimate

	'Top Up' £	Less to Fund Expenditure £	Net Transfer £
<u>BUILDING CONTROL</u>			
Chargeable work 2021/22 net nil	-	-	-
<u>CAPITAL INVESTMENT</u>			
Boundary Wall Works to St Chad's Church (PH decision 28/5/20) - 20/21 capital slippage		(59,750)	
Use of Reserve to fund works to Fleetwood Market Outdoor Area		(14,500)	
Security Improvements at Fleetwood Market (PH decision 23/12/21)		(55,440)	
	-	(129,690)	(129,690)
<u>ELECTIONS</u>			
Annual provision May 2023 Borough Elections	41,217	-	41,217
<u>HOMELESSNESS</u>			
Temp Housing First Engagement Officer (ODR 26/5/21)		(29,080)	
Lead Rapid Rehousing Officer (ODR 28/6/21)		(970)	
Additional Temp Housing Options Advisor (ODR 29/6/21)		(23,860)	
2021/22 draw down to fund homelessness expenditure (5140)		(94,480)	
2021/22 draw down to fund care and repair expenditure (5221)		(40,000)	
	-	(188,390)	(188,390)
<u>INSURANCE</u>			
Annual set aside for possible claims.	40,000	-	40,000
<u>INVESTMENT - I.T. STRATEGY</u>			
Top Up from IT general savings per latest review	33,630		
Replacing core IT network (PH decision 25/6/20) - 20/21 capital & revenue slippage		(64,885)	
Tablet devices for Councillors (19/20 slippage)		(5,093)	
Additional Rolling Replacement Hardware Programme		(86,000)	
Virtual Desktop Infrastructure Storage Area Network Replacement (PH decision 08/09/21)		(30,700)	
	33,630	(186,678)	(153,048)
<u>LAND CHARGES</u>			
Chargeable work 2021/22 net nil	-	-	0
<u>LEISURE MANAGEMENT</u>			
Annual Top Up for Exercise Equipment at Garstang Leisure Centre (Year 3 of 4)	7,380	-	7,380
<u>COUNCIL TAX EQUALISATION</u>			
Fund Council Taxpayer income foregone from 11/12 freeze		(176,689)	
Fund Council Taxpayer income foregone from 12/13 freeze		(176,166)	
Fund Council Taxpayer income foregone from 13/14 freeze		(71,250)	
Fund Council Taxpayer income foregone from 14/15 freeze		(72,037)	
Fund Council Taxpayer income foregone from 15/16 freeze		(72,607)	
	-	(568,749)	(568,749)
<u>NON-DOMESTIC RATES EQUALISATION</u>			
Top Up - s31 Local Government Act 2003 Grant net of related NDR Levy	3,294,190		
Use of Reserve to fund Collection Fund Deficit		(5,183,910)	
	3,294,190	(5,183,910)	(1,889,720)
<u>PERFORMANCE REWARD INITIATIVES</u>			
Fleetwood Beach Wheelchair (PH decision 3/8/20) - 20/21 slippage		(950)	
Draw down of funds		(21,564)	
	-	(22,514)	(22,514)
<u>PROPERTY INVESTMENT FUND</u>			
Use of reserve to fund property acquisition (Cabinet decision Dec 2021)		(2,863,127)	(2,863,127)
<u>VALUE FOR MONEY</u>			
Migration to hosted Revs & Bens software system (PH decision 28/7/20)		(50,500)	
Procurement and Implementation of a Citizen Access Portal (19/20 capital slippage)		(62,417)	
Cash Receipting System Upgrade (19/20 capital slippage)		(24,746)	
Financial Management System (PH decision 24/06/21)		(61,820)	
HR back scanning (20/21 slippage)		(6,810)	
	-	(206,293)	(206,293)
<u>VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE</u>			
Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 1 of 8)	239,375		
Top Up to fund replacement vehicles	337,774		
Use of Reserve to fund vehicle replacements/adaptations.		(411,519)	
Additional Income MOT Centre Top Up Reserve to replace equipment	3,000		
	580,149	(411,519)	168,630
<u>RINGFENCED - ENTERPRISE ZONE GROWTH</u>			
Use of Growth monies to fund expenditure		(49,950)	
Hillhouse EZ infrastructure funding (PH decision 20/8/20) - 20/21 slippage		(68,480)	
	-	(118,430)	(118,430)
2022/23 TOTAL NET TRANSFER (FROM) RESERVES			<u>(5,882,734)</u>

2022/23 Estimated Position

	'Top Up' £	Less to Fund Expenditure £	Net Transfer £
<u>BUILDING CONTROL</u>			
Chargeable work 2022/23 net nil	-	-	-
<u>CAPITAL INVESTMENT</u>			
	-	-	-
<u>ELECTIONS</u>			
Annual provision May 2023 Borough Elections.	41,217	-	41,217
<u>HOMELESSNESS</u>			
2022/23 draw down to fund homelessness expenditure (5140)		(48,290)	
2022/23 draw down to fund care and repair expenditure (5221)		(40,000)	
	-	(88,290)	(88,290)
<u>INSURANCE</u>			
Annual set aside for possible claims.	40,000	-	40,000
<u>INVESTMENT - I.T. STRATEGY</u>			
Top Up from IT general savings per latest review	51,425		
Replacing core IT network (PH decision 25/6/20) - 20/21 slippage		(26,084)	
Additional Rolling Replacement Hardware Programme		(86,000)	
Use of reserve to fund ICT developments		(369,100)	
	51,425	(481,184)	(429,759)
<u>LAND CHARGES</u>			
Chargeable work 2022/23 net nil	-	-	-
<u>LEISURE MANAGEMENT</u>			
Annual Top Up for Exercise Equipment at Garstang Leisure Centre (Year 4 of 4)	7,380		
Increased subsidy estimated to be required in 2022/23		(250,000)	
	7,380	(250,000)	(242,620)
<u>COUNCIL TAX EQUALISATION</u>			
Fund Council Taxpayer income foregone from 11/12 freeze		(176,689)	
Fund Council Taxpayer income foregone from 12/13 freeze		(176,166)	
Fund Council Taxpayer income foregone from 13/14 freeze		(71,250)	
Fund Council Taxpayer income foregone from 14/15 freeze		(72,037)	
Fund Council Taxpayer income foregone from 15/16 freeze		(72,607)	
	-	(568,749)	(568,749)
<u>NON-DOMESTIC RATES EQUALISATION</u>			
Top Up - s31 Local Government Act 2003 Grant net of related NDR Levy	4,506,060		
Use of Reserve to fund Collection Fund Deficit & Baseline Funding Deficit		(4,894,900)	
	4,506,060	(4,894,900)	(388,840)
<u>PROPERTY INVESTMENT FUND</u>			
Use of reserve to fund property acquisition (Cabinet decision Dec 2021)	-	(43,773)	(43,773)
<u>VALUE FOR MONEY</u>			
Migration to hosted Revs & Bens software system (PH decision 28/7/20)	-	(50,500)	(50,500)
<u>VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE</u>			
Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 3 of 8)	239,375		
Top Up to fund vehicle replacement	336,304		
Use of Reserve to fund vehicle replacements/adaptations		(155,200)	
Additional Income MOT Centre Top Up Reserve to replace equipment	3,000		
	578,679	(155,200)	423,479
<u>RINGFENCED - ENTERPRISE ZONE GROWTH</u>			
Use of Growth monies to fund expenditure	-	(49,950)	(49,950)
2022/23 TOTAL NET TRANSFER (FROM) RESERVES			<u>(1,357,785)</u>

2023/24 Estimated Position

	'Top Up' £	Less to Fund Expenditure £	Net Transfer £
<u>BUILDING CONTROL</u>			
Chargeable work 2023/24 net nil	-	-	-
<u>CAPITAL INVESTMENT</u>			
<u>ELECTIONS</u>			
Annual provision May 2023 Borough Elections	41,217		
Use of Reserve for Borough Elections in 2023		(164,868)	
	<u>41,217</u>	<u>(164,868)</u>	<u>(123,651)</u>
<u>HOMELESSNESS</u>			
<u>INSURANCE</u>			
Annual set aside for possible claims	40,000	-	40,000
<u>INVESTMENT - I.T. STRATEGY</u>			
Top Up from IT general savings per latest review	49,930		
Additional Rolling Replacement Hardware Programme		(86,000)	
Use of reserve to fund ICT developments		(104,500)	
	<u>49,930</u>	<u>(190,500)</u>	<u>(140,570)</u>
<u>LAND CHARGES</u>			
Chargeable work 2023/24 net nil	-	-	-
<u>LEISURE MANAGEMENT</u>			
Annual Top Up for Exercise Equipment at Garstang Leisure Centre (Year 4 of 4)	1,240	-	1,240
<u>COUNCIL TAX EQUALISATION</u>			
Fund Council Taxpayer income foregone from 11/12 freeze		(176,689)	
Fund Council Taxpayer income foregone from 12/13 freeze		(176,166)	
Fund Council Taxpayer income foregone from 13/14 freeze		(71,250)	
Fund Council Taxpayer income foregone from 14/15 freeze		(72,037)	
Fund Council Taxpayer income foregone from 15/16 freeze		(72,607)	
	-	<u>(568,749)</u>	<u>(568,749)</u>
<u>NON-DOMESTIC RATES EQUALISATION</u>			
<u>PROPERTY INVESTMENT FUND</u>			
<u>VALUE FOR MONEY</u>			
<u>VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE</u>			
Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 4 of 8)	239,375		
Top Up to fund vehicle replacement	333,310		
Use of Reserve to fund vehicle replacements/adaptations		(149,500)	
Additional Income MOT Centre Top Up Reserve to replace equipment	3,000		
	<u>575,685</u>	<u>(149,500)</u>	<u>426,185</u>
<u>RINGFENCED - ENTERPRISE ZONE GROWTH</u>			
Use of Growth monies to fund expenditure	-	(49,950)	<u>(49,950)</u>
2023/24 TOTAL NET TRANSFER (FROM) RESERVES			<u><u>(415,495)</u></u>

2024/25 Estimated Position

	'Top Up' £	Less to Fund Expenditure £	Net Transfer £
<u>BUILDING CONTROL</u>			
Chargeable work 2024/25 net nil	-	-	-
<u>CAPITAL INVESTMENT</u>	-	-	-
<u>ELECTIONS</u>			
Annual provision May 2027 Borough Elections.	41,217	-	41,217
<u>HOMELESSNESS</u>	-	-	-
<u>INSURANCE</u>			
Annual set aside for possible claims.	40,000	-	40,000
<u>INVESTMENT - I.T. STRATEGY</u>			
Top Up from IT general savings per latest review.	49,930		
Additional Rolling Replacement Hardware Programme.		(86,000)	
	49,930	(86,000)	(36,070)
<u>LAND CHARGES</u>			
Chargeable work 2024/25 net nil	-	-	-
<u>LEISURE MANAGEMENT</u>	-	-	-
<u>COUNCIL TAX EQUALISATION</u>			
Fund Council Taxpayer income foregone from 11/12 freeze		(176,689)	
Fund Council Taxpayer income foregone from 12/13 freeze		(176,166)	
Fund Council Taxpayer income foregone from 13/14 freeze		(71,250)	
Fund Council Taxpayer income foregone from 14/15 freeze		(72,037)	
Fund Council Taxpayer income foregone from 15/16 freeze		(72,607)	
	-	(568,749)	(568,749)
<u>NON-DOMESTIC RATES EQUALISATION</u>	-	-	-
<u>PROPERTY INVESTMENT FUND</u>	-	-	-
<u>VALUE FOR MONEY</u>	-	-	-
<u>VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE</u>			
Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 5 of 8)	239,375		
Top Up to fund vehicle replacement	333,310		
Use of Reserve to fund vehicle replacements/adaptations		(302,500)	
Additional Income MOT Centre Top Up Reserve to replace equipment	3,000		
	575,685	(302,500)	273,185
<u>RINGFENCED - ENTERPRISE ZONE GROWTH</u>			
Use of Growth monies to fund expenditure	-	(49,950)	(49,950)
2022/23 TOTAL NET TRANSFER (FROM) RESERVES			<u>(300,367)</u>

2025/26 Estimated Position

	'Top Up' £	Less to Fund Expenditure £	Net Transfer £
<u>BUILDING CONTROL</u>			
Chargeable work 2025/26 net nil	-	-	-
<u>CAPITAL INVESTMENT</u>			
<u>ELECTIONS</u>			
Annual provision May 2027 Borough Elections	41,217	-	41,217
<u>HOMELESSNESS</u>			
<u>INSURANCE</u>			
Annual set aside for possible claims	40,000	-	40,000
<u>INVESTMENT - I.T. STRATEGY</u>			
Top Up from IT general savings per latest review	49,930		
Additional Rolling Replacement Hardware Programme		(86,000)	
Use of reserve to fund ICT developments		(35,000)	
	49,930	(121,000)	(71,070)
<u>LAND CHARGES</u>			
Chargeable work 2025/26 net nil	-	-	-
<u>LEISURE MANAGEMENT</u>			
<u>COUNCIL TAX EQUALISATION</u>			
<u>NON-DOMESTIC RATES EQUALISATION</u>			
<u>PROPERTY INVESTMENT FUND</u>			
<u>VALUE FOR MONEY</u>			
<u>VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE</u>			
Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 6 of 8)	239,375		
Top Up to fund vehicle replacement	333,310		
Use of Reserve to fund vehicle replacements/adaptations		(215,000)	
Additional Income MOT Centre Top Up Reserve to replace equipment	3,000		
	575,685	(215,000)	360,685
<u>RINGFENCED - ENTERPRISE ZONE GROWTH</u>			
Use of Growth monies to fund expenditure	-	(49,950)	(49,950)
2025/26 TOTAL NET TRANSFER TO RESERVES			<u><u>320,882</u></u>

2026/27 Estimated Position

	'Top Up' £	Less to Fund Expenditure £	Net Transfer £
<u>BUILDING CONTROL</u>			
Chargeable work 2026/27 net nil	-	-	-
<u>CAPITAL INVESTMENT</u>	-	-	-
<u>ELECTIONS</u>			
Annual provision May 2027 Borough Elections	41,217	-	41,217
<u>HOMELESSNESS</u>	-	-	-
<u>INSURANCE</u>			
Annual set aside for possible claims	40,000	-	40,000
<u>INVESTMENT - I.T. STRATEGY</u>			
Top Up from IT general savings per latest review	49,930		
Additional Rolling Replacement Hardware Programme		(86,000)	
	49,930	(86,000)	(36,070)
<u>LAND CHARGES</u>			
Chargeable work 2026/27 net nil	-	-	-
<u>LEISURE MANAGEMENT</u>	-	-	-
<u>COUNCIL TAX EQUALISATION</u>	-	-	-
<u>NON-DOMESTIC RATES EQUALISATION</u>	-	-	-
<u>PROPERTY INVESTMENT FUND</u>	-	-	-
<u>VALUE FOR MONEY</u>	-	-	-
<u>VEHICLE REPLACEMENT/STREET CLEANSING MAINTENANCE</u>			
Refuse Collection Vehicles - Top Up Cabinet 11/7/18 (Year 7 of 8)	239,375		
Top Up to fund vehicle replacement	333,310		
Use of Reserve to fund vehicle replacements/adaptations		(404,500)	
Additional Income MOT Centre Top Up Reserve to replace equipment	3,000		
	575,685	(404,500)	171,185
<u>RINGFENCED - ENTERPRISE ZONE GROWTH</u>			
Use of Growth monies to fund expenditure	-	(49,950)	(49,950)
2026/27 TOTAL NET TRANSFER TO RESERVES			166,382